President Donald J. Trump The White House 1600 Pennsylvania Avenue NW Washington, D.C. 20500



Dear Mr. President,

Congratulations. Unfilled jobs are at a record high. Unemployment for Black Americans, Hispanics, Asians, and those with only a high school diploma is at or near record lows. For women, near a 66-year low. For youths, a 50-year low.

Wages are increasing. Regulations are far less counterproductive. Corporate tax rates are globally competitive.

Unfortunately, the federal debt continues to explode—a lurking threat to our country as we have known it. When George W. Bush took office, the federal debt, after 225 years, was \$5.7 trillion. Since then, only 20 years, the debt has exploded—quadrupled—to close to \$23 trillion and is increasing about \$4 billion a day. Sadly, no one in government seems to care.

Mr. President, the world is undergoing exciting changes—the Internet, the Cloud world, Big Data, 5G, the Information Age—all in the birthing process. The potential progress is beyond imagination. These changes give you the tools to tackle this lurking threat. Today, there is no reason why every government expenditure—local, state, and federal—is not online, available real time to the public via cell phone, iPad, or computer. Taxpayers should know how their every dollar is spent. It is their money. Today, we have the ability to do just that.

#### MR. PRESIDENT, YOU CAN CREATE A FOUR-STEP NONPARTISAN TRANSPARENCY REVOLUTION.

You can do for government what Uber and Airbnb did for their industries. They revolutionized their worlds by giving their customers detailed information instantaneously. You can do the same for your customers, the taxpayers, by giving them detailed on-line, real time information on how their money is being spent. Doing so will change who they vote for. Elected officials will be far more likely to inform their constituents of what they have done to eliminate wasted tax dollars rather than some program they put in place to buy votes. This is culture changing. Changes to the culture in government will be far more productive than a top-down budget initiative.

The Transparency Revolution could drastically reduce the cost of government. Government is a monopoly. It has an administrative class, public employee unions, lacks a profit motive, and does not have to deal with progress. This is a lethal combination when it comes to spending other people's money. The following page represents but a small sample of wasted tax dollars.

# STEP 1. PUBLICIZE EVERY WHITE HOUSE EXPENDITURE. DIRECT EVERY DEPARTMENT, EVERY AGENCY IN YOUR ADMINISTRATION TO DO THE SAME AND REPORT THEIR PROGRESS TO YOU MONTHLY.

### STEP 2. BEGIN A WAR ON WASTE.

Appoint a White House Efficiency Executive to examine every White House expense. Cut every dollar of waste. Have every department, every agency in your administration do the same. Report the progress to you monthly.

### STEP 3. MOBILIZE EVERY GOVERNMENT EMPLOYEE.

Our government has many fine, dedicated public servants. They know where the waste and incompetence are. They should be encouraged to report what they see. They should be rewarded with a percentage of the realized savings with a smaller percentage going to their department head. Hold an annual recognition dinner.

### STEP 4. REPORT THE PROGRESS OR LACK THEREOF TO THE PUBLIC MONTHLY FOR AT LEAST THE FIRST SIX MONTHS, THEN QUARTERLY FOR THE REST OF YOUR ADMINISTRATION.

By reporting frequently, you are telling the public and your administration that the Transparency Revolution, the War on Waste, is a high, ongoing priority.

Mr. President, fiscal sanity is every bit as crucial to America's survival as is a strong defense. There are no free lunches, even in government. As a successful businessman, you understand the importance of managing debt.

Mr. President, you told us that you were going to attack the deficit, drain the so-called Swamp. That is exactly what this Transparency Revolution will do.

Respectfully,

**Dr. Tom Coburn** *Honorary Chairman* 

Thomas W. Smith
Chairman

for Sm FD

Adam Andrzejewski CEO & Founder

and myeinski

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#### PAID ADVERTISEMENT



## 100 Examples of Federal Taxpayer Abuse

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TESTING SHRIMP ON TREADMILLS - \$1.3 MILLION FY2007-FY2017 | NATIONAL SCIENCE FOUNDATION

LOBSTER TAIL & SNOW CRAB PURCHASES -**\$25.4 MILLION** | FY2017-FY2018 | DEPT. OF DEFENSE

MISTAKEN & IMPROPER PAYMENTS DISTRIBUTED BY 20 FEDERAL AGENCIES - \$1.5 TRILLION

FY2004-FY2019 | OFFICE OF MANAGEMENT & BUDGET

DEAD PEOPLE RECEIVED MISTAKEN & IMPROPER PAYMENTS - \$921 MILLION | FY2018 | MULTIPLE FEDERAL AGENCIES

EXPENSIVE COFFEE CUPS - \$1,200 EACH | \$350K SPENT FY2018 | DEPT. OF DEFENSE

LIVING EXPENSE TAX DEDUCTION FOR MEMBERS OF CONGRESS - \$1.6 MILLION | FY2019 | IRS

MISTAKEN & IMPROPER MEDICARE PAYMENTS - \$491.9 BILLION | FY2004-FY2019 | HEALTH & HUMAN SERVICES

SEX ED FOR PROSTITUTES IN CALIFORNIA -\$1.4 MILLION | FY2016 | BARBARA LEE | CALIFORNIA-13 | DEMOCRAT

2020 STUDENT LOANS (ESTIMATED BAD DEBT LOSS) -\$17 BILLION | FY2020 | CONGRESSIONAL BUDGET OFFICE

GROUNDED MOON ROCKET COST OVERRUN -\$2.79 BILLION | FY2012-FY2019 | NASA

USE-IT-OR-LOSE-IT YEAR-END SPENDING SPREE - \$97

BILLION | FINAL MONTH FY2018 | ALL FEDERAL AGENCIES PREPARING RELIGIONS FOR DISCOVERY OF EXTRATERRESTRIAL LIFE – \$1.1 MILLION
FY2017 | NATIONAL SPACE AND AERONAUTICS

ADMINISTRATION AIRPORT AT MARTHA'S VINEYARD, MA - \$19 MILLION

FY2016-FY2020 | DEPT. OF TRANSPORTATION **AUTHORIZED BY CONGRESS & UNSPENT BY AGENCIES** \$15 BILLION | FY2018 | RESCISSIONS SUBMITTED BY

EXECUTIVE OFFICE OF THE PRESIDENT 2020 CENSUS COST OVERRUN - \$3.3 BILLION FY2012-FY2023 | U.S. CENSUS BUREAU

STUDY: HOW FACEBOOK AFFECTS ALCOHOL USE - \$147,686 FY2016 | JIM MCDERMOTT | WASHINGTON-7 | DEMOCRAT

SPACE RACERS: AN ANIMATED CHILDREN'S CARTOON - **\$2.5 MILLION** | FY2016 | MO BROOKS | ALABAMA–5 | REPUBLICAN

FURNITURE BINGE 2018 USE-IT-OR-LOSE-IT SPENDING SPREE - \$491 MILLION | FINAL MONTH FY2018 | MULTIPLE FEDERAL AGENCIES

MISTAKEN & IMPROPER MEDICAID PAYMENTS -\$306.6 BILLION | FY2004-FY2019 | HEALTH & HUMAN **SERVICES** 

GRANTS (SUBSIDIES) TO FORTUNE 100 COMPANIES -**\$3.2 BILLION** | FY2014-FY2017 | MULTIPLE FEDERAL **AGENCIES** 

> **FUNDING TOP 25 COLLEGES WITH** LARGEST ENDOWMENTS - \$6.9 BILLION FY2017-FY2018 | DEPT. OF EDUCATION

FANCY CUBED-ROCK SCULPTURE - \$482,960 FY2016 | DEPT, OF VETERANS AFFAIRS

TALKING TO SAGUARO CACTUS - \$10,000 FY2016 | NATIONAL FOUNDATION ON THE ARTS AND HUMANITIES

USING SOAP OPERAS TO REDUCE HIV IN URBAN **BLACK WOMEN - \$567,529** | FY2016 | MIKE CAPUANO | MASSACHUSETTS-7 | DEMOCRAT

EARNED-INCOME TAX MISTAKEN & IMPROPER OVERPAYMENTS - \$18.8 BILLION | FY2019 | IRS

FEDERAL FUNDING INTO THE 50 WORST JUNIOR AND **COMMUNITY COLLEGES – \$923.5 MILLION** FY2017-2018 | DEPT. OF EDUCATION

PR CONTRACTS 2018 USE-IT-OR-LOSE-IT SPENDING SPREE - \$462 MILLION | FINAL MONTH FY2018 | MULTIPLE FEDERAL AGENCIES

**UNEMPLOYMENT INSURANCE MISTAKEN & IMPROPER OVERPAYMENTS - \$3.6 BILLION** | FY2019 | DEPT. OF LABOR

BUYING BOOZE 2018 USE-IT-OR-LOSE-IT SPENDING SPREE - \$308,994 | FINAL MONTH FY2018 | STATE DEPT. & DEFENSE DEPT.

PERFORMANCE BONUSES – 99.7% OF FEDERAL WORKFORCE RATED "HIGHLY SUCCESSFUL" -\$4.4 BILLION | FY2016-FY2019 | ALL FEDERAL AGENCIES

2020 SBA LENDING (ESTIMATED BAD DEBT LOSS) -\$4 BILLION | FY2020 | CONGRESSIONAL BUDGET OFFICE

FLEET OF ARMORED VEHICLES - \$1.5 MILLION FY2017 | DEPT. OF HEALTH AND HUMAN SERVICES

SUPPORTED "GREEN GROWTH" IN PERU -

 $\$10\,MILLION$  | FY2019 | U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT

RENOVATION BOONDOOGLE FOR NEW HOMELAND SECURITY HEADQUARTERS - \$2.1 BILLION FY2005-FY2019 | HOMELAND SECURITY, GENERAL SERVICES ADMINISTRATION

**FUNDING HIPSTER PARTIES – \$5 MILLION** FY2015 | NATIONAL INSTITUTES OF HEALTH

VIRTUAL REALITY TO TEACH CHILDREN IN CHINA HOW TO CROSS THE STREET - \$183,750 FY2016 | TERRI SEWELL | ALABAMA-7 | DEMOCRAT

TAI CHI FOR THE ELDERLY – \$696,723 FY2016 | MIKE CAPUANO | MASSACHUSETTS-7 | DEMOCRAT

MISTAKEN & IMPROPER OVERPAID PELL GRANTS &  $\textbf{STUDENT LOANS-\$11 BILLION} \hspace{0.1cm}|\hspace{0.1cm} \textbf{FY2017-FY2018}\hspace{0.1cm}|$ DEPT. OF EDUCATION

27' ARTIFICIAL CHRISTMAS TREE - \$21,500 FY2016 | DEPT. OF VETERANS AFFAIRS

BOGUS BONUSES RELATED TO F-35 SPARE PARTS SHORTAGE - \$303 MILLION | FY2019 | INSPECTOR GENERAL DEFENSE DEPT.

AVERAGE FEDERAL EMPLOYEE RECEIVES 43 DAYS PAID TIME OFF – \$22.6 BILLION | FY2019 | OFFICE OF PERSONNEL MANAGEMENT

160,000 DEFAULTED SBA LOANS - \$24.2 BILLION SINCE FY2000 | SMALL BUSINESS ADMINISTRATION

COSTS 7 CENTS TO MAKE A NICKEL – \$150 MILLION LITERALLY LOSING MONEY WHILE MAKING THE MONEY FY2019 | U.S. MINT

FROG MATING CALL STUDY IN PANAMA - \$466,991 FY2019 | NATIONAL SCIENCE FOUNDATION

SUPERSTORM SANDY FALSE-CLAIM VEHICLE DAMAGE PAYMENTS TO NYC - \$5.3 MILLION FY2019 | FEDERAL EMERGENCY MANAGEMENT AGENCY

IVY LEAGUE COLLEGES – \$42 BILLION FY2010-2015 | FEDERAL PAYMENTS, SUBSIDIES,

TAX-BREAKS | ALL FEDERAL AGENCIES USING E-DIARIES TO COPE WITH MICROAGGRESSIONS **- \$173,089** | FY2016 | ADAM KINZINGER | ILLINOIS–16 |

REPUBLICAN **DANCING WITH 15-FOOT FISH - \$10,000** | FY2016 |

NATIONAL FOUNDATION ON THE ARTS AND HUMANITIES **MEDITATION BREATHING MOBILE APP - \$687,989** 

FY2016 | JIM CLYBURN | SOUTH CAROLINA-6 | DEMOCRAT FUNDING A FREQUENTLY INVESTIGATED CHILDCARE

FACILITY IN TEXAS – \$32.6 MILLION SHILOH TREATMENT CENTER, INC. FY2013-FY2020 | HEALTH & HUMAN SERVICES

WHERE IT HURTS THE MOST TO BE STUNG BY BEE -\$1 MILLION | FY2015 | NATIONAL SCIENCE FOUNDATION

MISTAKEN & IMPROPER SBA LENDING - \$1.8 BILLION FY2018-FY2019 | SMALL BUSINESS ADMINISTRATION

SUBSIDIZED LENDING TO WALL STREET BANKERS -**\$12 BILLION** | FY2014-FY2018 | SMALL BUSINESS ADMINISTRATION

35,780 FEDERAL LAWYER SALARIES - \$14.3 BILLION FY2016-FY2018 | OFFICE OF PERSONNEL MANAGEMENT

IRS PURCHASE OF 4,600 GUNS & 5M ROUNDS OF AMMUNITION - INCLUDING 621 SHOTGUNS, 539 RIFLES & 15 SUBMACHINE GUNS - \$15.5 MILLION FY2006-FY2017 | IRS

LUXURY ARTWORK PURCHASES – \$20 MILLION FY2007-FY2016 | VETERANS AFFAIRS

3,390 FEDERAL PUBLIC AFFAIRS OFFICER SALARIES -\$1.1 BILLION | FY2016-FY2018 | 202 FEDERAL AGENCIES | OFFICE OF PERSONNEL MANAGEMENT

STUDY: ARE PHYSICIAN TRAINEES RACIST? - \$932,741 FY2016 | TIM WALZ | MINNESOTA-1 | DEMOCRAT

PREVENTING TEEN PREGNANCY THROUGH THEATER **- \$749,000** | FY2016 | CHAKA FATTAH | PENNSYLVANIA-2 | DEMOCRAT

**VIRTUAL SHOE-FITTING - \$902,789** FY 2015-FY2016 | MORGAN GRIFFITH | VIRGINIA-9 | REPUBLICAN FY2015-FY2016 | ANNA ESHOO | CALIFORNIA-18 | DEMOCRAT

VIDEO GAME: THE LOGICAL JOURNEY OF THE ZOOMBINIS -\$658,388 | FY2016 | KATHERINE CLARK | MASSACHUSETTS-5 | DEMOCRAT

615 FEDERAL GARDENERS & LANDSCAPERS -\$127.1 MILLION | FY2016-FY2018 | OFFICE OF PERSONNEL MANAGEMENT

SUBSIDIZED LOANS TO EXCLUSIVE CLUBS (YACHT CLUBS, ETC.) – \$281 MILLION FY2007-FY2018 | SMALL BUSINESS ADMINISTRATION

HISTORIC HOBO DAY - \$11,987 FY2016 | KRISTI NOEM | SOUTH DAKOTA-1 | REPUBLICAN

STUDY: DISEASE SUSCEPTIBILITY OF TRANSLOCATING **TORTOISES - \$350,773** | FY2016 | GLENN THOMPSON | PENNSYLVANIA-5 | REPUBLICAN

**MOBILE APP FOR SEX DIARY - \$1 MILLION** FY2016 | GRACE NAPOLITANO | CALIFORNIA-32 | DEMOCRAT

CONVINCING MOTHERS TO STOP TEEN GIRLS FROM USING TANNING BEDS - \$671,522 FY2016 | ED PERLMUTTER | COLORADO-7 | DEMOCRAT

279 INTERIOR DESIGNERS AT VETERANS AFFAIRS – \$67.1 MILLION | FY2016-FY2018 | OFFICE OF PERSONNEL MANAGEMENT

LENDING TO MILLIONAIRES: 40,000 \$1M+ LOANS **- \$94 BILLION** | FY2014-FY2018 | SMALL BUSINESS ADMINISTRATION

MISTAKEN & IMPROPER FARM SUBSIDY PAYMENTS -\$3.7 BILLION | FY2004-FY2017 | USDA

HHS PURCHASE OF 1,300 GUNS & 4M ROUNDS OF AMMUNITION – INCLUDING 1 SHOTGUN, 5 SUBMACHINE GUNS & 189 AUTOMATIC FIREARMS - MILLION\$ | FY2006-FY2017 | HEALTH & HUMAN SERVICES

FARM SUBSIDIES INTO URBAN AREAS - \$626 MILLION FY2015-2017 | POPULATION OVER 250K | USDA

VIDEO GAME FOR YOUR FUTURE-SELF - \$1.4 MILLION FY2014-FY2018 | HEALTH & HUMAN SERVICES | ROBERT WITTMAN | VIRGINIA-1 | REPUBLICAN

RESEARCHING STIGMATIZATION OF DANISH SMOKERS -\$330,176 | FY2016 | LOU BARLETTA | PENNSYLVANIA-11 | REPUBLICAN

MEASURING BLOOD PRESSURE AT BLACK BARBERSHOPS **- \$2.1 MILLION** | FY2016 | ADAM SCHIFF | CALIFORNIA-28 | DEMOCRAT

389 FARM SUBSIDY RECIPIENTS OF \$1 MILLION+-**\$667 MILLION** | FY2017 | USDA

GAME FOR HIGH SCHOOL STUDENTS - SIMULATING AN EPIDEMIC - \$350,236 | FY2016 | DAVID MCKINLEY | WEST VIRGINIA-1 | REPUBLICAN

HOW AIR POLLUTION AFFECTS BIRTH BY RACE - \$788,664 | FY2016 | JERRY MCNERNEY | CALIFORNIA-9 | DEMOCRAT

VIRTUAL WEIGHT LOSS GAME - \$228,830 FY2016 | HENRY JOHNSON, JR. | GEORGIA-4 | DEMOCRAT

SMARTPHONE APP FOR PARKING YOUR CAR - \$149,999 FY2016 | KRYSTEN SINEMA | ARIZONA-9 | DEMOCRAT

REFRAMING BELIEFS ABOUT DEATH & DYING AMONG LATINOS –  $\$882,\!841$  | FY2015 | NATIONAL INSTITUTES OF HEALTH, HEALTH & HUMAN SERVICES

PAYMENTS TO GAY MEXICAN PROSTITUTES FOR SAFE SEX -\$53,419 | FY2015 | NATIONAL INSTITUTES OF HEALTH

12 MEMBERS OF CONGRESS COLLECTED FARM SUBSIDY PAYMENTS - \$637,059 | FY2017 | USDA

NON-MILITARY AGENCIES PURCHASE OF GUNS, AMMUNITION, AND MILITARY-STYLE EQUIPMENT -**\$2.2 BILLION** | FY2006–FY2017 67 NON-MILITARY FEDERAL AGENCIES

CLIMATE CHANGE VOICEMAILS FROM THE FUTURE (2020-**2065) – \$5.7 MILLION** | FY2012 | COLUMBIA UNIVERSITY | NATIONAL SCIENCE FOUNDATION

NEW CONDOM DESIGN WITH MORE LUBRICATION -\$1.1 MILLION | FY2016-FY2019 | HEALTH & HUMAN SERVICES

FUNDING CHRISTIAN SEMINARIES TO MINT PASTORS & PRIESTS - \$815 MILLION FY2014-FY2017 | DEPT. OF EDUCATION

VA PURCHASE OF GUNS, 11 MILLION ROUNDS OF AMMUNITION, AND MILITARY-STYLE EQUIPMENT - \$17.5 MILLION | FY2006–FY2017 | VETERANS AFFAIRS

TWO SCULPTURES FOR VA FACILITY THAT SERVES BLIND **VETERANS – \$670,000** | FY2016 | DEPT. OF VETERANS AFFAIRS

GRANTS TO ARTS ORGANIZATIONS WITH OVER \$1 BILLION IN ASSETS – \$143 MILLION | FY2009–2016 | NATIONAL FOUNDATION ON THE ARTS AND HUMANITIES

ROBERT REDFORD'S SUNDANCE INSTITUTE -\$4.6 MILLION | FY2009-FY2019 | NATIONAL FOUNDATION ON THE ARTS AND HUMANITIES

FEMINIST PORN BOOK AND OTHER TITLES – \$55,000 FY2016 | NATIONAL FOUNDATION ON THE ARTS AND HUMANITIES

EPA PURCHASE OF GUNS, AMMO, AND MILITARY-STYLE EQUIPMENT - \$3.4 MILLION | FY2006-FY2017 | ENVIRONMENTAL PROTECTION AGENCY

"GAMES FOR CHANGE" VIDEO GAME CONVENTION -\$200,000 | FY2016 | NATIONAL FOUNDATION ON THE ARTS AND HUMANITIES

CIGAR TASTE TEST - \$114,375 FY2016 | ROBERT SCOTT | VIRGINIA-3 | DEMOCRAT

**COMEDY CLUB HOLOGRAMS – \$1.7 MILLION** FY2017 | DEPT. OF COMMERCE

LIGHTING FOR LIQUOR STORES - \$50,000 FY2017 | DEPT. OF AGRICULTURE

**HOW TO USE A LAWYER GUIDE - \$728,000** FY2015 | USDA

**ADVERTISING & PUBLIC RELATIONS** 

CAMPAIGNS - \$1.4 BILLION FY2020 | ALL FEDERAL AGENCIES

HOW ALCOHOL AFFECTS MEN'S ATTENTION AND SENSITIVITY TO SEXUAL INTEREST CUES - \$180,921 FY2016 | DAVE LOEBSACK | IOWA-2 | DEMOCRAT

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